

Aurora Psychiatric Hospital
1220 Dewey Avenue
Wauwatosa, WI 53213
(414) 454-6600

Type: Psych
Control: Other Not-for-Profit
Fiscal Year: 01/01/01 to 12/31/01

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 3

Selected Utilization Statistics	FY 2001	All Psychiatric Hospitals		FY 2001 vs. 2000	
		Value	Ratio	FY 2000	Ratio
Occupancy Rate (%)					
Psychiatric	67.5%	61.4%	1.10	87.1%	0.78
Alcoholism/chemical dependency	58.1%	43.7%	1.33	61.9%	0.94
Total hospital	66.5%	60.7%	1.09	83.7%	0.79
Average Census (Patients)					
Psychiatric	67.5	68.5	0.99	87.1	0.78
Alcoholism/chemical dependency	58.1	43.7	1.33	61.9	0.78
Total hospital	59.8	36.0	1.66	62.8	0.97
Average Length of Stay (Days)					
Psychiatric	12.4	13.2	0.94	12.7	0.97
Alcoholism/chemical dependency	3.7	5.6	0.66	4.1	0.91
Total hospital	10.1	6.5	1.56	10.3	0.98
Outpatient Visits					
Non-emergency visits	54,025	25,959	2.08	33,509	1.61
Emergency visits	0	1,807	0.00	0	-
Full-time Equivalents (FTEs)					
Administrators	0.8	4.1	0.18	0.8	1.00
Nurses, licensed	34.1	35.9	0.95	35.6	0.96
Psychologists	0.8	3.4	0.24	1.0	0.80
Social workers	18.7	15.0	1.25	16.9	1.11
All other personnel	217.3	116.2	1.87	187.1	1.16
Total FTEs	254.1	193.0	1.32	224.5	1.13
FTEs per 100 Patient Census (Adjusted)					
Administrators	0.8	5.3	0.15	0.9	0.90
Nurses, licensed	35.9	46.8	0.77	41.7	0.86
Psychologists	0.8	4.4	0.19	1.2	0.72
Social workers	19.7	19.6	1.01	19.8	1.00
All other personnel	229.1	151.6	1.51	219.2	1.05
Total FTEs	267.9	252.0	1.06	263.0	1.02

Total Hospital:

Beds set up and staffed 90
Discharges 2,168
Inpatient days 21,831

Contract with:

Health maintenance
organization (HMO) Yes
Preferred Provider
organization (PPO) Yes

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/01	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical:							
Adult medical-surgical, acute	3	0	0	0	-	-	-
Orthopedic	3	0	0	0	-	-	-
Rehab. and physical medicine	3	0	0	0	-	-	-
Hospice	3	0	0	0	-	-	-
Acute long term care	3	0	0	0	-	-	-
Other acute	5	0	0	0	-	-	-
Pediatric, acute	3	0	0	0	-	-	-
Obstetrics	3	0	0	0	-	-	-
Psychiatric	1	80	1,595	19,709	67.5%	54.0	12.4
Alcoholism/chemical dependency	1	10	573	2,122	58.1%	5.8	3.7
ICU/CCU:							
Medical-surgical intensive care	3	0	0	0	-	-	-
Cardiac intensive care	3	0	0	0	-	-	-
Pediatric intensive care	3	0	0	0	-	-	-
Burn care	3	0	0	0	-	-	-
Mixed intensive care	3	0	0	0	-	-	-
Step-down (special care)	3	0	0	0	-	-	-
Neonatal intensive/intermediate care	3	0	0	0	-	-	-
Other intensive care	3	0	0	0	-	-	-
Subacute care	3	0	0	0	-	-	-
Other inpatient	5	0	0	0	-	-	-

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/asst. administrators	0	1	0.8	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	0	1	0.8
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	17	30	33.4	Physical therapists	17	28	31.1
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	0	1	0.7	Recreational therapists	0	0	0.0
Ancillary nursing personnel	1	2	1.9	Psychologists	0	1	0.8
Physician assistants	0	0	0.0	Social workers	14	10	18.7
Nurse Practitioners	0	0	0.0	All other health professionals	83	50	109.1
Medical records personnel	0	0	0.0	All other personnel	45	29	56.9
Pharmacy personnel	0	0	0.0				
Clinical laboratory personnel	0	0	0.0	TOTAL	177	153	254.1

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Wauwatosa

<u>Income Statement</u>		<u>Assets</u>		<u>Liabilities and Fund Balances</u>	
Gross patient revenue	\$37,243,294	Cash and cash equivalents	\$-914,310	Current liabilities	\$3,224,796
Less deductions	17,629,971	Net Patient receivables	4,506,545	Long-term debt	7,025,985
Net patient revenue	19,613,323	Other receivables	279,610	Other liabilities	0
Plus other revenue	1,313,890	Land, bldgs and equip: Net	6,326,907	Subtotal	10,250,781
Total revenue	20,927,213	Other assets	607,284		
Less expenses	22,102,189			Unrestricted fund balance	555,255
Nonoperating gains/losses	0	Total Assets	\$10,806,036	Total Liabilities & fund balance	\$10,806,036
Net Income	\$-1,174,976			Restricted fund balances	\$0

<u>Selected Financial Statistics</u>		<u>All Psychiatric Hospitals</u>		<u>FY 2001 vs. 2000</u>	
	<u>FY 2001</u>	<u>Value</u>	<u>Ratio</u>	<u>FY 2000</u>	<u>Ratio</u>
Gross Rev as % Total Gross Patient Revenue					
Medicare [\$3,324,850]	8.9%	14.4%	0.62	11.9%	0.75
Medical Assistance [\$7,436,407]	20.0%	14.8%	1.35	13.6%	1.47
Commercial [\$24,859,161]	66.7%	32.9%	2.03	69.6%	0.96
All other [\$1,622,876]	4.4%	37.9%	0.12	4.9%	0.90
Deductions as % of Total Gross Patient Revenue					
Medicare [\$2,627,442]	7.1%	6.9%	1.02	8.1%	0.87
Medical Assistance [\$2,917,957]	7.8%	5.7%	1.38	6.4%	1.22
Commercial [\$10,641,248]	28.6%	11.4%	2.50	29.6%	0.97
Charity care [\$543,906]	1.5%	6.4%	0.23	1.6%	0.90
All other [\$899,418]	2.4%	1.5%	1.62	0.6%	4.02
Total deductions [\$17,629,971]	47.3%	31.9%	1.48	46.3%	1.02
Other Revenue and Net Gains or Losses					
Other revenue as % of total revenue	6.3%	25.9%	0.24	6.7%	0.94
Net gains/losses as % of net income	0.0%	61.4%	0.00	-2.5%	#
Expenses as % of Total Expenses					
Salary/fringe benefit[\$12,045,894]	54.5%	50.3%	1.08	53.1%	1.03
Supplies and services[\$8,461,888]	38.3%	44.8%	0.85	36.4%	1.05
Capital component [\$898,716]	4.1%	3.2%	1.28	6.1%	0.67
Bad debt [\$695,691]	3.1%	1.7%	1.83	4.4%	0.72
Fiscal Statistics					
Operating margin	-5.6%	0.3%	#	-1.9%	3.01
Total hospital profit margin	-5.6%	0.7%	#	-1.8%	3.09
Return on equity	-211.6%	4.6%	#	-19.5%	10.85
Current ratio	1.2	2.3	0.54	1.8	0.69
Days in net patient accounts receivable	83.9	44.7	1.88	97.2	0.86
Average payment period	54.5	28.3	1.92	55.9	0.97
Equity financing	5.1%	43.5%	0.12	14.8%	0.35
Long-term debt to equity ratio	12.7	0.8	16.06	4.1	3.07
Times interest earned	-1.9	1.9	#	0.1	#
Total asset turnover	1.9	2.9	0.67	1.6	1.22
Average age of plant: years	22.7	6.7	3.39	21.3	1.06
Increase (decrease) total net patient rev	33.3%	16.3%	2.05	17.3%	1.93
Output gross rev (% of total gross pt. rev)	36.9%	48.8%	0.76	26.4%	1.40
Net Revenue Statistics					
Inpatient net revenue per discharge	\$5,705	\$3,262	1.75	\$5,802	0.98
Inpatient net revenue per day	\$567	\$505	1.12	\$552	1.03
Outpatient net rev per visit	\$134	\$295	0.45	\$136	0.99